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# Scheduled Service Network Design with Resource Management for Two-Tier Multimodal City Logistics<sup>†</sup>

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**Abstract.** We address the tactical-planning problem for an extended two-tiered City Logistics system. This more realistic problem setting, compared to the literature, integrates inbound and outbound demands, different transportation modes combining traditional, road-based, carriers with modes and vehicles of mass transport, such as light and regular rail. Aside from the assignment of customers to consolidation distribution centers and satellites, we manage a number of major resources, such as the multiple satellite capacity measures and the structure, allocation, and size of the heterogeneous fleets. We propose a scheduled service network design formulation for the tactical planning of such extended systems, and develop an efficient Benders decomposition algorithm, which includes a tailored partial decomposition technique for deterministic mixed-integer linear programming formulations. The results of extensive numerical experiments show the efficiency of the proposed solution method, as well as the benefits of integrating several demand types and multimodal transportation networks into a single formulation.

**Keywords**: Transportation, two-tier city logistics, service network design, Benders decomposition, tactical planning

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## 1 Introduction

In its most fundamental meaning, *City Logistics* aims to reduce the nuisances associated to the transportation of freight within urban areas, while sustaining the social and economic development of the organizations and cities involved (Bektaş et al., 2017; Savelsbergh and Van Woensel, 2016; Taniguchi et al., 2001; Crainic et al., 2020b). A large part of the City Logistics literature concerns developing models and optimization algorithms to solve strategic (e.g., Gianessi et al., 2016), tactical (e.g., Crainic et al., 2009) or operational (e.g., Barceló et al., 2007) distribution planning problems.

Our work addresses the tactical planning of the supply side of Two-Tier City Logistics (2T-CL) systems for medium and large urban areas. 2T-CL systems are typically composed of two types of facilities, inbound freight being first sorted and consolidated at large City (Urban) Distribution Centers (CDCs) located on the outskirts of the city, before being transported to *satellites*, secondary, transdock-type facilities, for transfer to smaller, generally environment-friendly vehicles, for distribution to the final destinations. 2T-CL systems are consolidation-based transportation systems involving multiple resources in complex interactions, and thus require advanced planning methods. This particularly holds for tactical planning, where system-wide decisions are made for a medium-term planning horizon. Tactical planning aims to determine the service network and schedule of the consolidation-based transportation system, together with the distribution of demand flows using the selected services and the allocation and management of resources required to support them, to ensure the system is efficient and profitable (Crainic and Laporte, 1997; Crainic and Kim, 2007). The resulting tactical plan guides operations and provides an important evaluation instrument for strategic planning. Scheduled Service Network Design (SSND) is a widely adopted methodology to address tactical planning issues in consolidation-based transport systems (Crainic, 2000; Crainic et al., 2014).

Crainic et al. (2009) proposed a SSND modeling framework in their pioneering work on planning 2T-CL systems, which combines particular settings of service network design for the first tier and vehicle routing for the second. The authors introduced a meta-heuristic based on decomposing the problem along the tiers, but without actually implementing it. They also observed that for longer-term planning issues, e.g., evaluation of strategic alternatives and season-long tactical plans, the second-tier routing problem could be approximated and added to the first-tier SSND formulation. The problem addressed in Crainic et al. (2009) considered a basic problem setting, however, with a single road-based transportation mode at each tier and inbound demand only, each individual inbound demand being pre-assigned to a CDC. Most publications that followed investigated the same or simpler settings, either as two-echelon vehicle-routing problems (e.g., Hemmelmayr et al., 2012) or as SSND (e.g., Crainic and Sgalambro, 2014). Crainic et al. (2012) initiated the discussion on integrating several demand types into planning models, but without providing a formulation. Gianessi et al. (2016) introduced the concept (without preassigning demands to CDCs) into a location-routing model for strategic planning. The Crainic et al. (2009) model is still the most comprehensive formulation for tactical planning of 2T-CL systems. Yet, as indicated above, it does not account for several city logistics elements, which are emerging in the scientific literature and practice, including the utilization of public transportation modes such as light rail and buses, and the simultaneous consideration of inbound and outbound demand.

Our objective is to contribute to fill up these gaps in knowledge. We address a more realistic problem setting in both demand and supply. We introduce a new model which addresses the following main dimensions 1) assigning a CDC and a satellite for each inbound and outbound demand, 2) selecting services for the transportation of inbound and outbound origin-to-destination demands, 3) considering a multimodal setting, combining traditional, road-based, modes and modes and vehicles of mass transport such as light and regular rail, and 4) accounting for the resources in the systems. This includes the heterogeneous fleets aspects, as well as satellite capacity. The latter is modeled in terms of the total volume of goods a satellite may handle at any given time period, and the total and mode-specific vehicles it may simultaneously accommodate.

We propose a new SSND formulation for this extended problem setting. In this extended problem setting, the consideration of a multimodal network enriches the problem formulation and the consideration of both flow types leads to a richer formulation but also significantly increases the complexity for solving the problem. We, therefore, develop an efficient Benders decomposition algorithm for our model. The performance of our algorithm is enhanced by the development of a set of specialized valid inequalities. Furthermore, we propose an innovative partial decomposition strategy that is based on the use of aggregation techniques for deterministic problems. The numerical results show significant computational benefits when using our algorithm compared to a well-known commercial solver. The experiments also show that considering different transportation modes and combining inbound and outbound flows, while accounting for resources, yields significant benefits, and should be considered in City Logistics systems.

To sum up, the contributions of this paper are: (1) Defining a more realistic problem setting for two-tier City Logistics systems that integrates inbound and outbound demands, multiple transportation modes, vehicles with multiple cargo-holding spaces, assignment of demand flows to CDCs and satellites, and resource management; (2) Proposing a Scheduled Service Network Design formulation for the tactical planning of such extended 2T-CL settings; (3) Developing an efficient Benders decomposition algorithm for the proposed SSND, which includes a tailored partial decomposition technique for deterministic MILP formulations; According to our best knowledge, this is the first exact solution method proposed for a SSND tactical-planning model for City Logistics; (4) Showing through extensive numerical experiments, the efficiency of the proposed solution method, as well as the benefits of integrating several demand types and multimodal transportation networks. The remainder of the paper is structured as follows. We define the problem setting and highlight the related literature in Section 2. The SSND model is introduced in Section 3. Section 4 is dedicated to the presentation of our solutions algorithm. Numerical results and managerial insights are given in Section 5. The paper concludes with a summary of the work and an outlook for future research directions.

## 2 Problem Setting

We first introduce the *Two-Tier Multimodal City Logistics* (*2TM-CL*) system we address, its basic components, and operation principles. We emphasize the new contributions with respect to the literature. We complete this section with a discussion of tactical planning for the 2TM-CL system we address.

### 2.1 The considered 2TM-CL system

We address the City Logistics tactical planning problem in a 2TM-CL setting, which generalizes and greatly expands the structures and settings considered previously in the literature. We continue to assume that the CL system is planned and managed by a single decision-maker, even though resources may be provided and operated by several private and public stakeholders involved in some form of cost-sharing collaboration. An illustration of our 2TM-CL system is provided in Figure 1. It consists of two *tiers*, which are linked by transportation means of various modes, the latter greatly expanding previous problem settings.

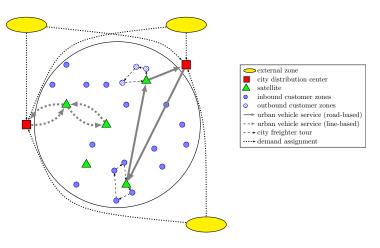


Figure 1: Two-tier City Logistics System

As in Gianessi et al. (2016), we consider both inbound and outbound demand. Consequently, *customer zones*, located in the city and represented by circular disks in Figure 1, and *external zones* out of the city limits, ellipse disks in the figure, may be both the origin and destination of demand. *Inbound demand* is to be delivered from external-zone origins to customers in the city. Symmetrically, *outbound demand* is to be picked up at customers in the city, to be shipped to specified external-zone destinations.

We assume a single product is transported in the 2TM-CL system. The motivation for this choice comes from the Physical Internet idea of multi-usage smart boxes that can be assembled for grouped shipping even when holding different products; such boxes are referred to as  $\pi$ -containers (Crainic and Montreuil, 2016). Therefore, demand is characterized by the quantity of products to be moved from origin to destination, as well as time-related attributes and requirements, e.g., availability times and time windows associated to pickup and delivery activities at facilities or customer locations.

The 2TM-CL network is composed of two types of facilities (i.e., CDCs and Satellites), customer zones, external zones, and connections represent the various transportation services. We note that at CDCs, inbound and outbound cargo are sorted, consolidated, and prepared for distribution to customers in the city and long-haul transportation to final destinations at external zones, respectively. *Satellites*, are generally located close to the city areas where traffic is tightly controlled and large vehicles are typically denied access. Satellites are thus the meeting points of first- and second-tier vehicles, where cargo is transferred between *urban vehicles*, first-tier large vehicles offering economies of scale, and *city freighters*, second-tier vehicles adequate for the controlled zones. Transfers are generally performed according to trans-dock principles, with limited storage. Thus, first and second-tier vehicles carrying products could be present simultaneously at a satellite, competing for the capacity it offers for vehicle docking or parking, and for cargo transfer.

Different from most of the literature where trucking is the only transportation mode present, we consider a *multimodal transportation system*. We consider that a number of modes are available at the first-tier. We distinguish between *line-based* and *no-line* transportation modes and services. The latter include the various trucks and barges for which one may define services along any path within their admissible network (e.g., a city "trucking network"). Line-based modes are often captive of particular infrastructure (e.g., tram ways on tram lines), or regular rail (bringing freight from a CDC to satellites operated in downtown stations), light rail tramways. Thus, for example, a freight tramway service has to be defined on the network of tramway tracks, without being restricted to the tramway lines and stops operated for passengers (Trentini and Mahléné, 2010). City freighters, operating at the second tier, may be eco-friendly vehicles such as electric small vans, traditional or cargo bikes,

Two main approaches for line-based services are being contemplated within City

Logistics projects around the world. On the one hand, regular vehicles may be equipped with special compartments for the transportation of goods (Lindholm and Behrends, 2012). On the other hand, freight-dedicated vehicles may be operated on the same infrastructure, either independently or as parts of regular convoys. The city of Paris, for example, is considering the first case, where freight tramways would be inserted inbetween passenger tramways, but their loading and unloading would be performed at secondary stations, located on side lines, which would serve as satellites with shortterm tramway parking and cargo holding and handling capacity (Freemark, 2011). A second example of such an intermodal transportation system is the LogistikTram in Frankfurt, Germany. In this pilot project, tramways deliver cargo to tramway stations (the satellites), where freight is unloaded and loaded into cargo bikes (Riemann, 2019). Adding one or a few railcars to a regular train connecting a CDC site along its line and downtown-located stations, which thus become satellites, illustrates the second case. Very little investigation of the integration of passenger and freight transportation has been performed so far, and then, only for particular services (Masson et al., 2017), but not in the general context of planning city-logistics services. This paper aims to start filling this gap.

Previous contributions generally assumed a fleet comprised of a single vehicle type at each tier, each vehicle having a single cargo space of a given capacity. However, multimodality comes with several different fleets at each tier. Several vehicle types have more than one cargo-holding space, as illustrated by the multiple cargo bays ("doors") of several proposed cargo tramways, and the (vertical or horizontal) separators that may be used within large trucks operating on the first tier. To model these issues, we introduce the term *compartment* to refer to a particular vehicle-holding space (which is also part of the Logistiktram project, Riemann, 2019). Thus, we assume unique *compartment capacity*, and define the heterogeneous fleets operating on the first tier of the 2TM-CL system on a multi-compartment basis.

It is noteworthy that most previous work in the literature did not explicitly consider how to load vehicles. Indeed, given that the focus was only on inbound demand, lastin-first-out policies often implicitly assumed. When both inbound and outbound may be loaded into urban vehicles and city freighters, loading/unloading rules must be clearly defined. We assume a *pseudo-backhaul* policy in this paper, which implies that a vehicle completes the current type of activity before initiating a different one. Applying this policy in our problem setting implies that one can start loading outbound demand in the compartment of a vehicle only once all inbound demand present in the compartment has been unloaded. This policy is based on the idea that operations at satellites should be streamlined (Trentini and Mahléné, 2010).

### 2.2 Tactical Planning

Tactical planning for consolidation freight carriers aims to select and schedule services, together with the itineraries used to move freight flows from origins to destinations in the resulting service network. The goal is to satisfy the regular demand in the most cost efficient way, while satisfying the service-quality levels set by the carrier to answer customer requirements. Thus, the tactical plan generally yields activity profiles of the terminals (CDCs and satellites) and the required resources to support the selected services. The tactical plan is determined for a rather short period called *schedule length*, e.g., a day or a week, and it is then repeatedly applied over a certain *planning horizon*, e.g., six months. Note that this decision process assumes that the major elements of the plan, the selected services and the principal resource allocations, will not be modified during regular operations for the length of the planning horizon. Adjustments of the tactical plan to actual demand is mostly performed through modifications to the routing of demand flows at operation time, which is out of the scope of this paper.

Scheduled service network design formulations defined over time-space graphs are generally used to model the previously described problem settings (Crainic, 2000). In SSND it is generally assumed that all potential arcs (corresponding to services) are available. When applied to the first tier of City Logistics, this means that the set of all potential line-based and no-line feasible services is available. Thus, for example, the cargo-tramway services that are feasible with respect to the passenger-tramway schedule are defined, as well as the feasible most efficient, in terms of the generalized transportation cost, motor-carrier routes. The generally limited number of satellites allows the *a priori* generation of all potential services.

The SSND formulation we detail in Section 3 aims for the main issues of tactical planning for 2TM-CL: 1) select a subset of scheduled services out of the set of possible line- and no-line-based multimodal services; 2) determine the itineraries of each inbound and outbound demand, including the assignment to a CDC, a satellite, and a particular service and, possibly, compartment; 3) manage the multimodal fleets and terminals. The goal is to determine the most cost-effective plan to satisfy forecasted demands with the available resources, where the generalized transportation costs account for operations-related costs and could include other environmental costs.

# 3 General Approach and Model

Based on the problem definition of the previous section, we introduce the used notation in Section 3.1 and present the IP formulation in Section 3.2. Table 7 in the appendix further summarizes the notation.

### **3.1** Notation and assumptions

We propose an SSND formulation on a time-space network. The schedule length is thus divided into periods  $1, \ldots, T$ . For consistency, we follow Crainic et al. (2009) and define the period length to be sufficiently small such that (1) at most one departure of a service from its CDC may take place and, (2) all considered time-related parameters are integer multiples of the period length. The set of CDCs  $\mathcal{E}$  are the facilities that connect the external zones and the city. This is where inbound goods are sorted and loaded into urban vehicles to be transported to satellites in set  $\mathcal{Z}$ . It is also where outbound goods delivered by urban vehicles from satellites are prepared and shipped to destinations outside the city. Notice that, in general, CDCs could also operate as satellites to closeby customers. First-tier services (i.e., urban vehicle services) are not needed for those customers and, thus, those customers are not part of the model. Let  $\mathcal{M}$  represent the set of transportation modes (trucks and transvays in the experiments of Section 5). These modes are used to differentiate the usage of different infrastructure (e.g., the road network or tram lines). For each mode m, let  $\mathcal{T}_m$  be the set of available urban-vehicle types (e.g., small trucks and large trucks, for the truck mode, and tramways with different numbers of compartments for the tramway mode), and  $\mathcal{T} = \bigcup_m \mathcal{T}_m$  be the set of all urban-vehicle types. Then, for each urban-vehicle type  $\tau \in \mathcal{T}$ , let  $n_{e\tau}$  be its fleet size at CDC  $e \in \mathcal{E}$ , and  $u_{\tau}^{c}$  be its compartment capacity. Thus, the capacity of a vehicle is the product of the compartment capacity and the number of its compartments.

In most cases, CDCs are large facilities, where sufficient space is available for vehicles to wait for loading or unloading activities. This is, however, not the case for satellites, where the space available for transferring goods limits the number of urban vehicles and city freights which can be present simultaneously. Furthermore, there is generally no space available for storing goods at satellites, nor for vehicles to wait. The satellite capacity may also be time dependent, either due to opening hours given by the neighborhood, or to operations on a shared infrastructure. To account for such limitations, we introduce three different capacity measures for each satellite z at each period t: 1)  $a_{zt}$  for the total number of urban vehicles it may accommodate; 2)  $a_{zt}^m$  for the number of urban vehicles of mode  $m \in \mathcal{M}$  it may accommodate; for trucks, this is the actual number of vehicles, while for tramways it is the number of available tracks (but could also be the number of cars or compartments); this definition allows multiple satellite use, e.g., tramway stops as tramway and truck satellites, as in the Paris concept (Danard and Janin, 2016); 3)  $b_{zt}$  for the total volume of goods the satellite may handle.

Demand is represented by two disjoint sets,  $\mathcal{D}^I$  and  $\mathcal{D}^O$ , for inbound and outbound demand, respectively. When the same customer location is both the origin and the destination of demands, separate nodes are created, are assigned to the respective inbound and outbound demand sets, and are treated individually within the model. Each demand  $d \in \mathcal{D} = \mathcal{D}^I \cup \mathcal{D}^O$  is defined by its origin and destination, volume  $v_d$ , and time windows indicating when it is available at origin and when it must be delivered at destination. Each demand has a time-window at its origin and its destination. As the model selects the CDC and satellite for each demand, we associate for each demand a time-window at all admissible CDC and satellite terminal. These times are adjusted to account for transport between the terminals and the appropriate CDC or satellite.

External zones, the out-of-city origins and destinations, are linked by various transportation modes to the city and the CDCs. Projecting these locations onto the nearest (by some travel measure) CDC appears not necessarily to be the best global decision. This intuition has been validated by Gianessi et al. (2016). Therefore, we define for each demand  $d \in \mathcal{D}$  a set of potential CDCs  $\mathcal{E}(d) \subseteq \mathcal{E}$ , and associate a cost  $f_{de}$  for assigning demand d to CDC  $e \in \mathcal{E}(d)$  to account for using another CDC rather than the closest one or for using inter-CDC transportation. Similarly, we let the model decide on which satellite to use for each demand. To streamline the network representation and the model, however, we do not add satellite-customer arcs; we rather add the corresponding cost to the cost of the service carrying the flow into or out of the satellite. Let  $\mathcal{Z}(d) \subseteq \mathcal{Z}$  be the set of satellites that may service demand d. We then define, for each satellite  $z \in \mathcal{Z}(d)$ and service r (that could service the demand in time), the satellite-customer transportation cost  $s_{dzr}$  as the approximated cost of delivery to or pick up from the customer of demand d. The assignment costs  $s_{dzr}$  represent not only the transport, unloading, and loading costs, but also city-disturbance costs, such as costs related to noise, emissions, and congestion.

Transportation in the first tier is performed by urban-vehicle *services* to be selected from a given set  $\mathcal{R}$ . Service  $r \in \mathcal{R}$  is characterized by mode  $m_r$ , vehicle type  $\tau_r$ , cost  $k_r$ , origin, destination, sequence of satellites visited, and their schedule. The cost  $k_r$ represents not only the operating costs of circulating, unloading, and loading, but also city-disturbance factors related to these activities.

A given service  $r \in \mathcal{R}$  starts at CDC  $e_r \in \mathcal{E}$ , visits several satellites  $\mathcal{Z}(r)$ , and returns to the same city distribution center. Each service has a defined time schedule that considers the travel times, the service times, and possible waiting times.  $\mathcal{R}(z,t)$  $(\mathcal{R}(z,t,m))$  defines the subset of services which are present at and using the resources of satellite z at time t (of mode m), while  $\mathcal{R}(t,\tau,e)$  is the subset of services of vehicle-type  $\tau$ , operated out of CDC e at period t.

Vehicles have compartments. Therefore, for each service  $r \in \mathcal{R}$ ,  $\mathcal{C}(r)$  defines the set of *compartments*. Each element of the set reflects a given vehicle compartment of service r. For single-compartment services,  $|\mathcal{C}(r)| = 1$ . Also, when the service  $r \in \mathcal{R}$  is operated, all its corresponding compartment services are operated as well. For operational convenience, the model prohibits the simultaneous assignment of inbound and outbound flows to the same compartment of a service. Therefore, we assume that a compartment is first used to offload inbound demand and then could be used to upload outbound demand.

We conclude this part by pointing out that the combined definition of potential services  $\mathcal{R}$  and satellite capacities can be used to restrict access of particular vehicle types to particular facilities or during given time periods. Thus, for example, when a tramway track is used exclusively by public transportation, or a satellite (or its neighborhood) is not available during specific time intervals, the case is easily addressed by not defining services using that infrastructure at that time.

### 3.2 Formulation

Crainic et al. (2009) formulated a three-path SSND model, the set of demand itineraries (paths) ensuring the synchronization between the first-tier and second-tier activities and their respective path representations. We introduce a new formulation where paths are no longer necessary for synchronization purposes. The formulation has many similarities with knapsack and bin packing problems and, thus, good bounds and efficient solution methods can be devised.

An itinerary of an inbound demand is illustrated in Figure 2. The figure shows an urban-vehicle service starting from a CDC (square in the figure) and visiting three satellites (triangles) before returning to the CDC. The itinerary starts at the external zone (ellipse) from where the goods are received at the selected CDC (the dotted arc into the square). The considered inbound goods are loaded at the CDC into a compartment of the urban-vehicle service, and transported to the selected satellite, the second in the figure, from where they are to be delivered to the final customer zone (the dotted arc to the small disk). The itinerary is thus the sequence consisting of the CDC, the visited satellites of the service up to the second one, and the customer zone (including all movement arcs and relevant time stamps). One observes that, in the current setting, all the required information can be found through the selection of the service, compartment, and satellite. Selecting the service implies selecting the CDC for the delivery from the external zone, and the departure time. One thus does not need an explicit decision variable for the selection of the CDC. Similarly, selecting the satellite, which is on the route of the selected service, determines when the demand is ready to be delivered and how it will be delivered to the customer zone, while taking care of the synchronization issue. Then, as each demand itinerary is completely defined by assigning it to a service, a compartment, and a satellite, one can work simply with arc decision variables corresponding to this assignment. A similar discussion can be made for outbound demands.

We therefore define the following two sets of binary decision variables:  $\rho_r$  taking value one if the urban-vehicle service  $r \in \mathcal{R}$  is selected, and zero otherwise, and  $x_{r,c,d,z}$  taking value one if demand  $d \in \mathcal{D}$  is assigned to compartment  $c \in \mathcal{C}(r)$  of service  $r \in \mathcal{R}$  and satellite  $z \in \mathcal{Z}(r)$ , and zero otherwise. We then formulate the SSND problem as

$$\min \sum_{r \in \mathcal{R}} k_r \rho_r + \sum_{d \in \mathcal{D}} \sum_{r \in \mathcal{R}} \sum_{c \in \mathcal{C}(r)} \sum_{z \in \mathcal{Z}(r)} \left( s_{dzr} + f_{d,e_r} \right) x_{r,c,d,z} \tag{1}$$

subject to

$$\sum_{r \in \mathcal{R}} \sum_{c \in \mathcal{C}(r)} \sum_{z \in \mathcal{Z}(r)} x_{r,c,d,z} = 1 \qquad \forall d \in \mathcal{D}$$
(2)

$$x_{r,c,d_1,z_1} + x_{r,c,d_2,z_2} \le 1 \qquad \forall c \in \mathcal{C}(r), r \in \mathcal{R}, d_1 \in \mathcal{D}^I, d_2 \in \mathcal{D}^O, z_1, z_2 \in \mathcal{Z}(r), z_1 \ge z_2$$
(3)

$$\sum_{d \in \mathcal{D}^{I}} \sum_{z \in \mathcal{Z}(r)} v_{d} x_{r,c,d,z} \le u_{\tau_{r}}^{c} \rho_{r} \qquad \forall c \in \mathcal{C}(r), r \in \mathcal{R}$$

$$\tag{4}$$

$$\sum_{d \in \mathcal{D}^O} \sum_{z \in \mathcal{Z}(r)} v_d x_{r,c,d,z} \le u_{\tau_r}^c \rho_r \qquad \forall c \in \mathcal{C}(r), r \in \mathcal{R}$$
(5)

$$\sum_{r \in \mathcal{R}(t,\tau,e)} \rho_r \le n_{e\tau} \qquad \forall \tau \in \mathcal{T}, e \in \mathcal{E}, t = 1, \dots, T$$
(6)

$$\sum_{z,t} \rho_r \le a_{zt} \qquad \forall z \in \mathcal{Z}, t = 1, \dots, T$$
(7)

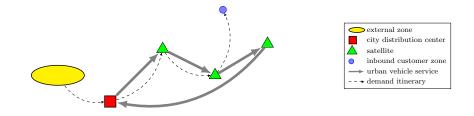
$$\sum_{r \in \mathcal{R}(z,t)} \rho_r \le a_{zt} \qquad \forall z \in \mathcal{Z}, t = 1, \dots, T$$

$$\sum_{r \in \mathcal{R}(z,t,m)} \rho_r \le a_{zt}^m \qquad \forall z \in \mathcal{Z}, m \in \mathcal{M}, t = 1, \dots, T$$
(8)

$$\sum_{r \in \mathcal{R}(z,t)} \sum_{c \in \mathcal{C}(r)} \sum_{d \in \mathcal{D}} v_d x_{r,c,d,z} \le b_{zt} \qquad \forall z \in \mathcal{Z}, t = 1, \dots, T$$
(9)

$$\forall r \in \mathcal{R} \tag{10}$$

$$x_{r,c,d,z} \in \{0,1\}$$
  $\forall d \in \mathcal{D}, c \in \mathcal{C}(r), r \in \mathcal{R}, z \in \mathcal{Z}(r)$  (11)



 $\rho_r \in \{0, 1\}$ 

Figure 2: Illustration of itinerary vs. assignment decision

The objective function (1) minimizes the total generalized cost of selecting and operating services that move inbound and outbound demand flows, distributing demands from satellites and bringing outbound demands to satellites, as well as selecting a CDC for each demand. Constraints (2) ensure that each item is assigned exactly to one compartment, while Constraints (3) ensure that outbound demand is only assigned to a compartment after the inbound demand is unloaded and the compartment is empty. Therefore, each compartment considers all permissible combinations of inbound and outbound demand, according to our backhaul policy. The compartment capacities for inbound and outbound traffic are enforced by the linking Constraints (4) and (5). These constraints combined with Constraints (3) enforce the capacity restriction for the entire service. Then, Constraints (6) ensure that the maximum number of vehicles of each type assigned to a city distribution center is never exceeded. Note that in these constraints, the first summation accounts for the service remaining at the satellite during the duration of its handling time. Constraints (7) and (8) limit the number of urban vehicles present at a satellite at each period in total and per transportation mode, respectively. Finally, Constraints (9) limit the amount of demand that can be unloaded or loaded at a satellite at each period.

This network design formulation presents a number of similarities to bin packing and knapsack problems. First, the loading of inbound demand and unloading of outbound demand at CDCs are close to two bin packing problems (Dyckhoff and Finke, 1992), where the compartments of the services are bins to which the demands, as items, are assigned to. Without Constraint (3), the bin capacity constraints are ensured throughout the whole service if they are satisfied at the city distribution center. This also implies that, for a known service schedule, the flow-optimization subproblem displays similarities with a multiple knapsack problem with assignment restrictions (Dawande et al., 2000), the latter accounting for the inbound and outbound conflicts and ensuring demand satisfaction. The main difference between our model and the knapsack and bin packing problems is the complex cost structure. Each service (bin) has a unique operating cost and each assignment of an item to a service also has a unique cost. Yet, we take advantage of the aforementioned similarities in the solution method we propose, which is presented next.

# 4 Solution Method

We use Benders decomposition (Benders, 1962) to propose an efficient exact solution method for the model proposed in the previous section. Although Benders decomposition is a solution method for general linear programs, several authors adapted it for integer programs (e.g., Laporte et al., 2002). An overview of the method and associated acceleration techniques is given by Rahmaniani et al. (2017).

The fundamental idea in Benders decomposition is to decompose the problem into two easier-to-address subproblems. This is obtained by projecting the original problem onto the space defined by a subset of variables that are considered as complicating. The problem is then reformulated via the application of an outer linearization of the projected term and the resulting reformulation is solved via a relaxation method. Thus, a *master problem*, that includes both the complicating variables and a lower bounding value of the projected term, is successively solved to generate a lower bound for the original problem. The master problem is also updated iteratively via the inclusion of cuts, i.e., optimality cuts that express the value of the projected term and feasibility cuts that eliminate infeasible solutions with respect to the complicating variables. These cuts are generated through the solution of the *slave problem*, whose feasible solutions also enable to obtain an upper bound on the original problem.

Although Benders decomposition defines a general strategy that can be applied to a wide variety of optimization problems, as detailed in the review of Rahmaniani et al. (2017), the method requires enhancements to be implemented in order to run efficiently. In particular, the relaxation method that is prescribed when applying Benders decomposition may suffer from both ineffective initial iterations and instability throughout the solution process (Rahmaniani et al., 2017). These issues stem from the initial relaxation that is applied to the projected term, which eliminates from the master problem all information regarding the slave problem. Considering that this information is only gradually added through the cut generation process, a large number of back and forth exchanges (iterations) may be required between the master and slave problems before the overall search converges. To alleviate these issues, we show that the decomposition we propose enables to obtain tight feasibility and optimality cuts from the slave problem. Furthermore, we propose two specialized enhancements to the decomposition strategy. First, we develop a set of valid inequalities and a novel partial decomposition technique inspired by Crainic et al. (2020a) that considerably strengthen the quality of the relaxation defined by the master problem. The latter enhancement actually extends the original partial decomposition strategy proposed for stochastic models (Crainic et al., 2020a), by applying general aggregation techniques (Tsurkov, 2013) to improve the quality of the lower bound that is provided by the master's formulation in the Benders method.

The remainder of this section is divided as follows: we first introduce the general solution procedure and explain how we handle the integer subproblem (Section 4.1). We then define the slave problem (Section 4.2), followed by the master problem (Section 4.3). In Section 4.3, we also detail the cuts generated from the slave problem and clearly present the specialized enhancements proposed.

## 4.1 Benders Decomposition for Integer Problems

The complicating variables in our problem are the  $\rho_r$ , which select services and establish the schedule. The easier variables are the demand assignment variables  $x_{r,c,d,z}$ . The master problem therefore selects the services to generate a lower bound  $\xi_{low}$ , while the slave problem solves a multiple knapsack problem with precedence constraints, which are due to the inbound-outbound loading restrictions. Our method benefits from the fact that the linear relaxation of knapsack problems gives very good lower bounds. Therefore, we can generate tight feasibility and optimality cuts through the linear relaxation of the slave problem. Moreover, we derive tighter lower bounds for the original integer problem when solving the relaxed master problem called RMP.

In the slave problem, we first solve the dual subproblem called DSP for a given selection of services  $\bar{\rho}$  to derive the classical Benders cuts. This solution gives an upper bound  $\xi_{DSP}$  to the relaxed problem. When this upper bound is worse than the current best integer upper bound  $\xi_{up}$ , the integer problem will also be worse and, therefore, the integer node is removed. We solve the integer subproblem SP when the relaxed upper bound is better, which yields a potential new upper bound  $\xi_{SP}$ . Because of the good linear relaxation of the integer slave problem, we can avoid solving too many integer subproblems. When the relaxed upper bound is better, the possibility of also getting a better true integer upper bound is high. To improve the convergence of the relaxed problem, we further add the combinatorial cuts and additional valid inequalities described in Section 4.3.

Algorithm 1 summarizes the general structure of the solution procedure based on Benders decomposition. To further accelerate the solution method, the used procedure is embedded into a Branch-and-Cut framework. At each integer node with a potential better solution, the subproblem is solved and cuts are generated.

#### 4.2 Slave Problem

The slave problem  $SP(\bar{\rho})$  for a given selection of services  $\bar{\rho}$  is defined as follows:

$$\min \sum_{d \in \mathcal{D}} \sum_{r \in \mathcal{R}} \sum_{c \in \mathcal{C}(r)} \sum_{z \in \mathcal{Z}(r)} \left( s_{dzr} + f_{d,e_r} \right) x_{r,c,d,z}$$
(12)

subject to

$$\sum_{r \in \mathcal{R}} \sum_{c \in \mathcal{C}(r)} \sum_{z \in \mathcal{Z}(r)} x_{r,c,d,z} = 1 \qquad \forall d \in \mathcal{D}$$
(2)

$$x_{r,c,d_1,z_1} + x_{r,c,d_2,z_2} \le 1 \qquad \forall c \in \mathcal{C}(r), r \in \mathcal{R}, d_1 \in \mathcal{D}^I,$$

$$d_2 \in \mathcal{D}^O, z_1, z_2 \in \mathcal{Z}(r), z_1 \ge z_2 \tag{3}$$

$$\sum_{r \in \mathcal{R}(t,z)} \sum_{c \in \mathcal{C}(r)} \sum_{d \in \mathcal{D}} v_d x_{r,c,d,z} \le b_{zt} \qquad \forall z \in \mathcal{Z}, t = 1, \dots, T$$
(9)

$$\sum_{d \in \mathcal{D}^{I}} v_{d} x_{r,c,d,z} \sum_{z \in \mathcal{Z}(r)} \le u_{\tau_{r}}^{c} \bar{\rho}_{r} \qquad \forall c \in \mathcal{C}(r), r \in \mathcal{R}$$
(13)

$$\sum_{d \in \mathcal{D}^O} v_d x_{r,c,d,z} \sum_{z \in \mathcal{Z}(r)} \le u_{\tau_r}^c \bar{\rho}_r \qquad \forall c \in \mathcal{C}(r), r \in \mathcal{R}$$
(14)

$$x_{r,c,d,z} \in \{0,1\}$$
  $\forall d \in \mathcal{D}, c \in \mathcal{C}(r), r \in \mathcal{R}, z \in \mathcal{Z}(r)$  (15)

The dual problem of the linear relaxation of  $SP(\bar{\rho})$ ,  $DSP(\bar{\rho})$ , is solved to generate optimality and feasibility cuts. Let  $\alpha(d)$ ,  $\beta(d_1, d_2, c, r, z_1, z_2)$ ,  $\delta(z, t)$ ,  $\gamma_{In}(r, c)$  and  $\gamma_{Out}(r, c)$ be the dual variables of constraints (2),(3),(9), (13) and (14), respectively. The dual slave problem is then defined as follows:

$$\max \sum_{d \in \mathcal{D}} \alpha(d) + \sum_{r \in \mathcal{R}} \sum_{c \in \mathcal{C}(r)} \sum_{d_1 \in \mathcal{D}^I} \sum_{d_2 \in \mathcal{D}^O} \sum_{z_1 \in \mathcal{Z}(r)} \sum_{\substack{z_2 \in \mathcal{Z}(r) \\ z_1 \ge z_2}} \beta(d_1, d_2, c, r, z_1, z_2)$$
$$+ \sum_{r \in \mathcal{R}} \sum_{c \in \mathcal{C}(r)} u_{\tau_r}^c \bar{\rho}_r \left(\gamma_{In}(r, c) + \gamma_{Out}(r, c)\right) + \sum_{z \in \mathcal{Z}} \sum_{t=1}^T b_{zt} \delta(z, t)$$
(16)

subject to

$$\begin{aligned} \alpha(d) + \sum_{d_{2} \in \mathcal{D}^{O}} \sum_{\substack{z_{2} \in \mathcal{Z}(r) \\ z \ge z_{2}}} \beta(d, d_{2}, c, r, z, z_{2}) + v_{d} \left(\gamma_{In}(r, c) + \gamma_{Out}(r, c)\right) \\ + \sum_{\substack{z_{1} \in \mathcal{I}^{I} \\ r \in \mathcal{R}(t, z)}}^{T} v_{d} \delta(z, t) \le s_{dzr} + f_{d, e_{r}} \\ \forall d \in \mathcal{D}^{I}, c \in \mathcal{C}(r), r \in \mathcal{R}, z \in \mathcal{Z}(r) \\ \alpha(d) + \sum_{\substack{d_{1} \in \mathcal{D}^{I} \\ z_{1} \ge z}}^{T} \sum_{\substack{z_{1} \in \mathcal{Z}(r) \\ z_{1} \ge z}}^{P} \beta(d_{1}, d, c, r, z_{1}, z) + v_{d} \left(\gamma_{In}(r, c) + \gamma_{Out}(r, c)\right) \\ + \sum_{\substack{t = 1 \\ r \in \mathcal{R}(t, z)}}^{T} v_{d} \delta(z, t) \le s_{dzr} + f_{d, e_{r}} \\ \forall d \in \mathcal{D}^{O}, c \in \mathcal{C}(r), r \in \mathcal{R}, z \in \mathcal{Z}(r) \\ \forall d \in \mathcal{D}^{O}, c \in \mathcal{C}(r), r \in \mathcal{R}, z \in \mathcal{Z}(r) \end{aligned}$$
(18)  
$$\alpha \in \mathbb{R}$$
(19)

$$(10)$$

$$\beta, \gamma_{In}, \gamma_{Out}, \delta \le 0 \tag{20}$$

Since the primal slave problem consists of one set of decision variables  $(x_{r,c,d,z})$ , the dual problem has only one set of constraints. Because of the precedence constraints (3), we separate the constraints into one set for the inbound demand and one for the outbound demand. Assuming that  $\bar{\rho}$  defines a feasible selection of services, then the cut obtained using the solution of (16) - (20) can be further improved. Specifically, a Pareto optimal cut can be derived by resolving the slave problem, where the objective is redefined using a core-point (a point in the relative interior of the convex hull of a set) of the master problem's feasible region, and where a constraint is added to ensure that the obtained solution is equal in value to the previous one (see Magnanti and Wong, 1981). The necessary core-points are updated according to Papadakos (2008).

Algorithm 1 Solution procedure

```
1: Set \xi_{low} \leftarrow -\infty, \xi_{up} \leftarrow \infty
2: while \xi_{up} > \xi_{low} do
3:
        solve RMP \to \bar{\rho}, \xi_{low}
4:
        update core point (Papadakos, 2008)
5:
        solve DSP(\bar{\rho}) \rightarrow \xi_{DSP}
6:
        if DSP is bounded then
7:
            generate optimality cut (Magnanti and Wong, 1981)
8:
            if \xi_{DSP} < \xi_{up} then
9:
                 solve SP(\bar{\rho}) \to \xi_{SP}
10:
                  if \xi_{SP} < \xi_{up} then
11:
                      \xi_{up} \leftarrow \xi_{SP}
12:
                  end if
13:
             end if
14:
         else
15:
             generate feasibility cut
16:
         end if
17:
         generate combinatorial cut and additional valid inequalities
18: end while
```

### 4.3 Master Problem

Using the information provided by the slave problem, we can derive at each integer node either an optimality cut, if the dual slave problem is bounded, or a feasibility cut, otherwise.

Let  $\alpha^*$ ,  $\beta^*$ ,  $\delta^*$ ,  $\gamma^{In*}$  and  $\gamma^{Out*}$  be the optimal solutions of the dual slave problem, and  $\xi$  a continuous decision variable. The resulting optimality cuts are:

$$\sum_{d\in\mathcal{D}} \alpha^*(d) + \sum_{r\in\mathcal{R}} \sum_{c\in\mathcal{C}(r)} \sum_{d_1\in\mathcal{D}^I} \sum_{d_2\in\mathcal{D}^O} \sum_{z_1\in\mathcal{Z}(r)} \sum_{\substack{z_2\in\mathcal{Z}(r)\\z_1\geq z_2}} \beta^*(d_1, d_2, c, r, z_1, z_2)$$
$$+ \sum_{r\in\mathcal{R}} \sum_{c\in\mathcal{C}(r)} u^c_{\tau_r} \rho_r \left( \gamma^{In*}(r, c) + \gamma^{Out*}(r, c) \right) + \sum_{z\in\mathcal{Z}} \sum_{t=1}^T b_{zt} \delta^*(z, t) \leq \xi$$
(21)

In case of an unbounded dual slave problem, the extreme rays  $\alpha^*$ ,  $\beta^*$ ,  $\delta^*$ ,  $\gamma^{In*}$  and  $\gamma^{Out*}$  give the following feasibility cut

$$\sum_{d\in\mathcal{D}} \alpha^*(d) + \sum_{r\in\mathcal{R}} \sum_{c\in\mathcal{C}(r)} \sum_{d_1\in\mathcal{D}^I} \sum_{d_2\in\mathcal{D}^O} \sum_{z_1\in\mathcal{Z}(r)} \sum_{\substack{z_2\in\mathcal{Z}(r)\\z_1\geq z_2}} \beta^*(d_1, d_2, c, r, z_1, z_2)$$
$$+ \sum_{r\in\mathcal{R}} \sum_{c\in\mathcal{C}(r)} u^c_{\tau_r} \rho_r \left(\gamma^{In*}(r, c) + \gamma^{Out*}(r, c)\right) + \sum_{z\in\mathcal{Z}} \sum_{t=1}^T b_{zt} \delta^*(z, t) \leq 0$$
(22)

Let  $\Gamma^O$  and  $\Gamma^F$  be the current sets of optimality and feasibility cuts, respectively. Then, we gradually add the generated optimality cuts to the set of optimality cuts  $\Gamma^O$ and the feasibility cuts to the set of feasibility cuts  $\Gamma^F$ . We also generate a combinatorial

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cut

$$\bar{\xi}_{\bar{\rho}}\left(\sum_{r\in\mathcal{R}|\bar{\rho}_r=1}\rho_r - \sum_{r\in\mathcal{R}|\bar{\rho}_r=0}\rho_r - \sum_{r\in\mathcal{R}}\bar{\rho}_r + 1\right) \le \xi$$
(23)

at each integer node  $\bar{\rho}$  with costs  $\bar{\xi}_{\bar{\rho}}$  for the subproblem. This cut is added to the current set of combinatorial cuts  $\Gamma^C$ . Therefore, for a given feasible selection of services, this combinatorial cut will bound the value of  $\xi$  to the associated total assignment costs of the demands to the satellites through time and to the city distribution centers (i.e., the corresponding optimal value of the slave problem).

#### 4.3.1 Valid Inequalities

To further strengthen the master problem relaxation, we introduce four sets of inequalities: two for inbound demands, inequalities (24) and (25), and two for outbound demands, inequalities (26) and (27):

$$\sum_{d\in\mathcal{D}^{I-}(t)} v_d - \sum_{r\in\mathcal{R}^{I-}(t)} u_{\tau_r} \rho_r \le 0, \qquad t = 1,\dots,T$$
(24)

$$\sum_{d\in\mathcal{D}^{I+}(t)} v_d - \sum_{r\in\mathcal{R}^{I+}(t)} u_{\tau_r} \rho_r \le 0, \qquad t = 1,\dots,T$$
(25)

$$\sum_{d\in\mathcal{D}^{O^-}(t)} v_d - \sum_{r\in\mathcal{R}^{O^-}(t)} u_{\tau_r} \rho_r \le 0, \qquad t = 1, \dots, T$$
(26)

$$\sum_{d\in\mathcal{D}^{O+}(t)} v_d - \sum_{r\in\mathcal{R}^{O+}(t)} u_{\tau_r} \rho_r \le 0, \qquad t = 1,\dots,T$$
(27)

 $\mathcal{D}^{I-}(t) \subseteq \mathcal{D}$  defines the subset of inbound demands arriving at their destination in period t or earlier ( $\mathcal{D}^{I-}(t_1) \subseteq \mathcal{D}^{I-}(t_2)$  for  $t_1 \leq t_2$ ). Since the arrival period of a demand may differ depending on the satellite used for the final distribution, the latest out of these period is used. Similarly,  $\mathcal{R}^{I-}(t) \subseteq \mathcal{R}$  are the services which can operate these inbound demands with period t. The volume of all demands until period t must then be lower than the capacity of all operated services which can satisfy these demands. This is ensured by valid inequality (24). Instead of inbound dates, inequality (25) considers the availability at city distribution centers.  $\mathcal{D}^{I+}(t) \subseteq \mathcal{D}$  are the inbound demands that are available in period t or later. Therefore,  $\mathcal{D}^{I+}(t_1) \supseteq \mathcal{D}^{I+}(t_2)$  for  $t_1 \leq t_2$  holds. This ensures that sufficient capacity is also available for resources which are available in the last period only. Valid inequalities (26) and (27) ensure the same relations for the outbound demands, where the arrival periods at CDCs and the availability at satellites are considered.

#### 4.3.2 Partial Benders Decomposition

Inspired by the idea of partial decomposition for stochastic programming problems (Crainic et al., 2020a), we propose to retain some information regarding the subproblem in the master problem. However, instead of adding a particular set of scenario subproblems as proposed by Crainic et al. (2020a), we retain a relaxed version of the slave problem that is obtained by applying a row aggregation (Tsurkov, 2013) over the compartments, while taking advantage of the fact that each demand is assigned to exactly one compartment of one service only. The aggregated decision variable  $\hat{x}_{rdz}$  reflects the sum over all compartments  $r^c \in \mathcal{R}(r)$  of  $x_{r^c,d,z}$  for all demands  $d \in \mathcal{D}$ , satellites  $z \in \mathcal{Z}$ , and services  $r \in \mathcal{R}$ . For a given feasible selection of services, this aggregation thus produces a relaxed slave problem where the number of integer variables is reduced while still providing a great deal of the information contained in the original slave model. The relaxed master problem can then be strengthened by reformulating it as a mixed-integer linear program (as opposed to a pure integer program). This is achieved by modifying the decomposition approach that is used to solve the original problem (1) - (11). Specifically, the linear relaxation of the aggregated slave problem is first added to the model (1) - (11) as a set of redundant variables and constraints. The Benders decomposition strategy can then be applied as stated before, the only addition in this case being that the set of redundant continuous variables are included in the projection (i.e., add the redundant continuous variables to the set of complicating variables). Then, by performing the subsequent steps of Benders decomposition, we obtain a new current relaxed master problem, as defined by (28) - (36). Similarly to the stochastic programming case (Crainic et al., 2020a), this additional information helps guiding the algorithm towards good master solutions.

We thus redefine the current relaxed master problem RMP as:

$$\min \sum_{r \in \mathcal{R}} k_r \rho_r + \xi \tag{28}$$

subject to

### Constraints (6), (7), and (8)Valid inequalities (24), (25), (26), and (27)

Optimality (21), feasibility (22) and combinatorial (23) cuts of sets  $\Gamma^{O}, \Gamma^{F}, \Gamma^{C}$ 

$$\sum_{d \in \mathcal{D}} \sum_{r \in \mathcal{R}} \sum_{z \in \mathcal{Z}(r)} \left( s_{dzr} + f_{d,e_r} \right) \hat{x}_{rdz} \le \xi$$
(29)

$$\sum_{r \in \mathcal{R}} \sum_{z \in \mathcal{Z}(r)} \hat{x}_{rdz} = 1 \qquad \forall d \in \mathcal{D}$$
(30)

$$\sum_{d \in \mathcal{D}^{I}} \sum_{z \in \mathcal{Z}(r)} v_{d} \hat{x}_{rdz} \le n_{\tau_{r}}^{c} u_{\tau_{r}}^{c} \rho_{r} \qquad \forall r \in \mathcal{R}$$
(31)

$$\sum_{d \in \mathcal{D}^O} \sum_{z \in \mathcal{Z}(r)} v_d \hat{x}_{rdz} \le n_{\tau_r}^c u_{\tau_r}^c \rho_r \qquad \forall r \in \mathcal{R}$$
(32)

$$\sum_{r \in \mathcal{R}(t,z)} \sum_{d \in \mathcal{D}} v_d \hat{x}_{rdz} \le b_{zt} \qquad \forall t = 1, \dots, T, z \in \mathcal{Z}$$

$$0 \le \hat{x}_{rdz} \le 1 \qquad \forall d \in \mathcal{D}, r \in \mathcal{R}, z \in \mathcal{Z}(r)$$

$$(34)$$

$$\xi \in \mathbb{R} \qquad (35)$$

$$\rho_r \in \{0, 1\} \qquad \forall r \in \mathcal{R} \tag{36}$$

We minimize the service operating costs subject to the service-related constraints from the IP formulation and the generated cuts. Constraints (29) - (34) are related to the partial decomposition. The costs of the partial decomposition give a lower bound to the objective function through Constraint (29). Constraints (31) and (32) enforce the capacity restrictions, where the compartment capacity is multiplied with the number of compartments to reflect the total capacity of the service. Constraints (30) and (33) reflect the demand assignment and the satellite capacity restrictions as before.

Through the inclusion of Constraints (30) - (34), this strategy has the added advantage of providing explicit requirements that need to be enforced on the selected services with respect to how the demands can be feasibly assigned to them (i.e., requirements that in the original Benders decomposition were only enforced in the slave problem). Therefore, we expect that this will mitigate the feasibility issues that may be experienced at the master problem level (i.e., identify feasible solutions to the master problem more rapidly) and thus improve the upper bound generated by the solution method. Furthermore, the inclusion of the inequality (29) defines another lower bound on the value of  $\xi$ , which complements the bound that is provided through both the optimality and combinatorial cuts contained in the model. By simultaneously improving both the upper and lower bounds, we expect that this strategy will greatly increase the overall efficiency of the solution process. This expectation will be validated by our numerical results that are presented in the next section.

## 5 Numerical Study

We performed a series of numerical experiments to, first, evaluate the performance of the proposed solution method and, second, evaluate the impact of including multimodality and multiple demand types into tactical planning models on system performance measures.

We first describe the numerical setup in Section 5.1. We then examine the performance of the proposed solution method, in Section 5.2, through a comparison with a commercial solver. Insights into benefits of using multimodal transportation systems are discussed in Section 5.3, while the importance of considering inbound and outbound demands in the same network model is shown in Section 5.4.

### 5.1 Numerical Setup

All experiments were conducted on a cluster of 27 machines each having two Intel(R) X675 3.07 GHz processors with 96 GB of RAM running on Linux. Each machine has 12 cores and each experiment was run using a single thread. Both the IP formulation and the proposed Benders Decomposition algorithm (BD) were implemented in C++ using CPLEX Concert Technology 12.6.1. CPLEX 12.6.1 is used as the benchmark solver.

We generated a set of new instances based on four networks, which are shown in Figures 1-4 in the appendix, and 24 demand instances. Combining the demand instances with the networks, we obtain 96 combinations in total. In what follows, we first explain the generation of the four networks, we then explain the 24 demand instances.

The networks are inspired by a typical city structure and by the work of Crainic and Sgalambro (2014), but the data is randomly generated. Each network has two CDCs. One network has four satellites, one six, and two have eight. We used the Euclidian distances between all points and assumed different travel speeds depending on the vehicle used. We considered a schedule length of 3 hours divided into 36 periods of 5 minutes each. Each satellite has a capacity of 5,000  $(u_{zt}^V)$  and can process one truck or one tramway per period  $(u_{zt}^T = 1)$ , thus implying that  $u_{zt}^m \leq 1$  for all modes.

We generated tramway services on predefined lines (shown in the network illustrations) and truck services. We generated two tramway lines, one for each city distribution center, for networks 1–3, and one line for network 4. The tramway has three compartments with a capacity of 700 each  $(u_{\tau}^c)$ . It visits a set of satellites and then returns on the same track in the opposite direction. The tramway is operated several times during the schedule length, each randomly selected departure defining a service. We assume that the tramway moves on dedicated infrastructure and does not have to deal with congestion. Therefore, its travel speed is higher than for the truck. For the truck services, a subset of satellites and a city distribution center are selected randomly for each, while the starting period of the service is randomly generated. For a basic scenario, we assumed a large truck with a capacity of 3,000  $(u_{\tau})$ . This resulted in 73, 71, 69, and 70 services for the four networks, respectively. When adding additional services for larger instances to the network, a smaller truck with a capacity of 2,000  $(u_{\tau})$  is further added. The costs of each service depend on the distance and the vehicle type and vary between 1508 and 2565.

We consider four demand size, and three different shares of inbound and outbound demands for each demand size. For each combination of demand size and shares of inbound and outbound, we generated two instances, thus yielding a total 24 demand instances. Specifically, the four considered demand sizes  $|\mathcal{D}|$  are 150, 160, 170, and 180, whereas the three considered shares of inbound and outbound demands are 50%, 67%, and 83%. Each demand instance (out the 24) is combined with each of the four networks, thus a total 96 problem instances were generated. The resulting demand-capacity ratio (demand/fleet capacity) lies between 0.29 and 0.52 over all instances. Demand zones are randomly distributed ("over the city center"). Each demand is either an inbound or an outbound demand and has assignment costs for each city distribution center. A volume between 50 and 100 was randomly generated, as well as time windows. Considering inbound demands, we generated delivery time windows at satellites and pickup time windows for the availability at the CDCs. Considering outbound demands, we generated pickup time windows at satellites and delivery time windows for the CDCs. The timewindows are randomly generated. First, an availability time is generated. Then a delivery time is generated in the periods after the availability of the demand plus a time of six periods to ensure feasibility. Therefore, the resulting time for delivery varies between six and 36 periods. The case of 36 implies that the demand is available from the beginning and can be delivered until the end of the schedule length. The average length is 15 periods. We defined the customer-satellite costs depending on the distance between the respective locations. This cost calculation has already been used in other tactical planning problems (e.g., Crainic et al., 2016) to approximate the second-tier costs. However, other approximation schemes could be applied. These costs vary between the values of three, for very close combinations and 272 with an average of 118. The datasets and figures of the networks are available at http://pirminfontaine.com/publications/.

## 5.2 Run Time Performance

We compare the computational performance of the proposed Benders decomposition method to the IP formulation solved by CPLEX. We analyze the run-time behavior of the two main complexity drivers: the number of demands and the number of services. A run-time limit of 24 hours was imposed for all instances. The tables indicate the average run times in CPU seconds and the time improvement of the Benders decomposition compared to CPLEX, as well as the number of instances solved within the time limit by CPLEX and the Benders decomposition (in squared brackets). The results show the performance of the full implementation of Benders decomposition as described in the previous section. It should be noted that the partial decomposition and the valid inequalities were absolutely necessary to produce an efficient solution method. Specifically, without these two strategies the Benders algorithm was not able to converge in the maximum allotted computation time.

Table 1 shows the average run time for 24 instances, four networks and six demand scenarios of the considered demand size. CPLEX could only solve 78 of the 96 instances within 24 hours to optimality, while the proposed Benders decomposition solved all in-

$ \mathcal{D} $	$ \mathcal{R} $	CPLEX		BD	)	time improvement
		time $(sec)$	[solved]	time $(sec)$	[solved]	(in %)
150	$\sim 70$	11455	[22/24]	1829	[24/24]	84.03
160	$\sim 70$	19402	[20/24]	2430	[24/24]	87.48
170	$\sim 70$	29318	[18/24]	7297	[24/24]	75.11
180	$\sim 70$	35304	[18/24]	6459	[24/24]	81.70

$ \mathcal{D} $	$ \mathcal{R} $	CPLEX		BD	)	time improvement
		time $(sec)$	[solved]	time $(sec)$	[solved]	(in %)
150	$\sim 70$	11455	[22/24]	1829	[24/24]	84.03
150	$\sim 80$	8296	[22/24]	2061	[24/24]	75.16
150	$\sim 90$	20770	[20/24]	2753	[24/24]	86.74
150	$\sim 100$	33609	[16/24]	4383	[24/24]	86.96

Table 1: Run Time Depending on Number of Demands

Table 2: Run Time Depending on Number of Services for  $|\mathcal{D}| = 150$ 

stances. For the unsolved instances in CPLEX, several instances had to be stopped because of memory problems and were solved on a larger machine. The optimality gap for the unsolved instances was between 0.15% and 0.01%. The proposed solution method gives a run time improvement of more than 80% on average.

We also analyzed the effect of increasing the number of services. For that, we took the six 150-demand instances and the four generated networks as the base case. We then added 10, 20, and 30 services to the base case. The results displayed in Table 2 yield conclusions similar to those of the previous experiments. CPLEX could only solve 80 of the 96 instances to optimality within 24 hours (the same memory issues were also observed), with optimality gaps between 0.22% and 0.01% for the unsolved ones. We note that the number of solved instances decreases when the number of services increases. With respect to the Benders decomposition, we observe the classical behavior of the run time increasing with the number of services, i.e., with the number of design variables in the master, which increase its computational complexity.

The general conclusion is that the solution method we propose outperforms CPLEX for the instances and dimensions tested. Yet, to further test the limits of our method, we increased the number of demands and the services. The results are displayed in Tables 3 and 4, respectively.

$ \mathcal{D} $	$ \mathcal{R} $	time (sec)	[solved]	gap of unsolved (in %)
150	$\sim 70$	1829	[24/24]	-
200	$\sim 70$	16023	[22/24]	2.97
220	$\sim 70$	29070	[19/24]	2.04
250	$\sim 70$	42855	[12/24]	1.99

Table 3: Run Time BD Depending on Number of Demands (larger instances)

We increased the demand up to 250 customers, and observed that, on the one hand, not surprisingly, the number of instances solved to optimality decreases with the demand size, 22 out of 24 for 200 customers and 12 out of 24 for 250, but, on the other hand, many of the unsolved instances are close to the optimum as the average optimality gap decreases from about 3% to 2%.

CDCs	$ \mathcal{D} $	$ \mathcal{R} $	time (sec)	[solved]	gap of unsolved (in $\%$ )
2	150	$\sim 70$	1829	[24/24]	-
2	150	$\sim 140$	8044	[24/24]	-
2	150	$\sim 160$	10508	[23/24]	1.44
4	150	$\sim 140$	2549	[24/24]	-

Table 4: Run Time BD Depending on Number of Services (larger instances)

Similarly, we doubled the number of services of the basic scenario (with  $|R| \sim 70$ ), resulting in 138 - 146 services (shown in Table 4 as approximately 140 services). Then, we further added 20 services to the network. The results show that the proposed method solves the instances with twice the number of services to optimality. One also observes that, even for the largest network, 23 out of 24 instances were solved to optimality, and that the unsolved instances ended with a gap of 1.44%. Additionally, we combined two networks (network 1 and 2) with two CDCs (with  $|R| \sim 70$  each) resulting in a four CDC network (with  $|R| \sim 140$ ). We solved this network with the six already used and 18 further generated 150-demand settings and could solve all instances to optimality. The run times increased compared to the instances with two CDCs and 70 services. Thus, it seems that having more services per CDC has a stronger effect compared to having more CDCs with similar number of services per CDC. To sum up, these experiments indicate that the method we propose outperforms CPLEX. Moreover, when the problem dimensions are increased, it either still solves many of the instances to optimality, or, when the method is stopped, the final gap is small. One also observes that the number of demands seems to impact the computational performance of the method more than the number of services. This is in line with the general observation regarding the impact of the number of commodities (customers) on the difficulty to address network design instances.

## 5.3 Benefits of a Multimodal Network

We used the proposed BD algorithm to analyze the benefits of the different transportation modes, and the impact of different shares of inbound and outbound demands (next subsection). For both analyses, we considered the six 150-customer cases with inbound and outbound shares of 50%, 66% and 83%, and network 1 with four satellites. Experiments were run considering either both modes (truck and tramway) or only one. Further, we evaluate the impact of varying the number of compartments by considering, instead of three compartments (default: 3 times 700), the following two caases: one compartment of size 2100 and six compartments of size 350.

To evaluate and compare the different settings, the following key performance indicators are used: *total cost* of the final solution; number of operated/selected services (# *services*); the average vehicle load with respect to its capacity ("utilization") over all services after being loaded at the starting CDC (*start util. (in %*)); the average vehicle load with respect to capacity when arriving at the final CDC (*end util. (in %*)); *empty* km defined as the total number of kilometers driven without freight in any compartment; full km defined as the total number of kilometers driven with a full vehicle (we assume a truck or a tramway is full when more than 80% of its capacity is used in a segment) and total km defined as the total number of kilometers driven.

modes	total	# services	start util.	end util.	empty	full (80%)	total
	$\cos t$		(in %)	(in %)	km	km	$\mathrm{km}$
$\operatorname{tram} + \operatorname{truck}$	22624	5.7 [3.7/2.0]	54 [66/44]	28 [38/18]	125 [13/112]	122 [104/18]	1164
$\operatorname{truck}$	24457	6.2	41	21	328	32	1404
$\operatorname{tram}$	23464	6.3	56	29	39	109	1148
tram (1C)	23926	6.3	56	29	83	121	1148
tram (6C)	23461	6.3	56	29	13	142	1148

Table 5: Analysis of the Impact of the Fleet Structure

Table 5 compares the performance of the system with a multimodal fleet and the two single-mode cases. One observes that the multimodal fleet structure significantly reduces the costs and the number of operated services, it also improves the vehicle utilization. Due to multiple compartments, which allow combining inbound and outbound demands, the tramway is well used and almost never empty. This is true for all the cases when the line-based services are part of the system. Note that the higher vehicle-capacity utilization out of the initial CDC of the service, compared to when arriving to the final CDC, is normal given that more demand is entering the city than leaving it.

We noticed that, in general, trucks were not loaded as tightly as tramways. It appears that in these experiments trucks were loaded to deliver at the first satellite and then continued to load outbound demand at a second satellite. This reflects the combination of the need to completely unload the truck before being able to use it to load outbound goods, and the limited satellite vehicle-handling capacity at each period. Tramways, on the other hand, benefit from the multiple compartments. They need to empty one compartment only before being used for outbound traffic, and they can therefore use the satellites for inbound and outbound demand simultaneously. This is further supported by comparing the results obtained to the one-compartment tram (tram (1C)) case. While the model identified the same configuration of services (and therefore obtained the same firsttier costs), the second-tier costs increase by 3.4% compared to the three-compartment case. Second-tier vehicles can deliver outbound demands only to a satellite after the compartment is empty resulting in longer second-tier tours. One of the main goals in city logistics is the reduction of vehicle movements in the city center. Thus, having multiple compartments should help achieve this goal. However, considering our test instances, having six compartments has only a marginal impact when compared to the three-compartment case.

Nevertheless, the results also indicate that a single-mode tramway system is also not preferable, as its total service travel time is typically longer than that of the truck due to longer routes (back and forth on the line) of tramways. A multimodal 2T-CL thus appears the most beneficial.

## 5.4 Benefits of Combining Inbound and Outbound Demands

We used the same setup as in the previous section to examine the benefits of combining inbound and outbound demands (Fontaine et al., 2017, discuss the results of a preliminary analysis of this characteristic without considering transportation modes and resources). We compare the results of our full model, with the combined inbound and outbound demands, with the results of solving an inbound-demand model and an outbound-demand model separately. Considering the previously defined key performance indicators, Table 6 displays the relative (%) improvement of combining both demand types in one model as opposed to modeling them separately. The results are aggregated according to the three levels of inbound share out of the total demand, as well as the three multimodal and unimodal cases. Vehicle utilization is compared separately for inbound and outbound services.

$ \mathcal{D}^I / \mathcal{D} $	modes	total	# services	start	end	empty	full km
		$\cos$ ts		util.	util.	$\mathrm{km}$	(80 %)
0.5	tram + truck	-15.61	-33.33	6.19	-45.69	-82.57	-63.87
	tram	-24.17	-33.33	-14.98	-50.00	-100.00	-78.20
	truck	-12.21	-31.25	0.00	-55.91	-62.37	-74.84
0.67	tram + truck	-12.73	-25.00	6.34	-56.95	-84.72	-14.92
	tram	-17.14	-27.78	0.00	-62.93	-86.73	-50.60
	truck	-8.23	-22.22	0.00	-71.43	-52.19	-100.00
0.83	tram + truck	-13.08	-25.00	0.00	-61.50	-71.44	-5.66
	tram	-16.00	-27.78	0.00	-63.16	-93.28	-18.07
	truck	-10.27	-25.00	0.00	-66.67	-42.88	-41.89

Table 6: Improvement when Combining Inbound and Outbound Demands (in %)

The results show that the total cost and the number of services are always significantly reduced. Not surprisingly, reductions are more substantial when the inbound and outbound demands are more balanced, the 0.5 ratio in our case. However, improvements are still significant as the ratio increases, and these improvements appear fairly stable even for high ratio values. This observation is important as most cities display at least a 20% share of outbound demand. A second observation concerns the vehicle utilization. While the number of empty kilometers is reduced, the number of full kilometers is reduced as well. The latter is due to the fact that, combining inbound and outbound flows for trucks often implies that vehicles are "rapidly" emptied of the inbound demand, to allow for loading outbound demands, resulting in relatively low volumes being loaded.

Table 6 further indicates that the benefits for (almost) all key performance indicators are the strongest in the single-mode tramway case and the weakest in the singlemode truck setting. This underlines the benefits of a multiple compartment, multimode structure for multiple and efficient utilization of the vehicles. The results of the truck utilization are not surprising and are in line with those of the load-distribution analysis of the previous section. When trucks are the only mode, particularly in the single outbound demand case, fewer and better loaded services are used. In the mix-demand case, outbound loads are put on the trucks that brought inbound loads to the satellites. This is good from a cost point of view, but not necessarily from an efficient-loading point of view. This indicates that performance measures related to vehicle utilization, in particular the number of full and empty kilometers traveled, have to be treated carefully when evaluating such a system.

To conclude, we can state that the integration of inbound and outbound demand in the same model should be considered for an efficient City Logistics system and resource utilization.

# 6 Conclusions and Outlook

We addressed the tactical planning of an extended two-tier City Logistics system integrating inbound and outbound demand, multiple transportation modes combining traditional, road-based, carriers and modes of mass transport such as light and regular rail, vehicles with multiple cargo-holding spaces, assignment of customers to CDCs and satellites, and the management of a number of major resources, such as multiple satellitecapacity measures and heterogeneous fleets. According to our best knowledge, these systems and the associated planning problems were not addressed in the literature before. We proposed a scheduled service network design formulation, as well as an efficient Benders decomposition algorithm, which includes a tailored partial decomposition technique for deterministic mixed-integer linear-programming formulations, and several valid inequalities and pareto-optimal cuts. The results of extensive numerical experiments show the efficiency of the proposed solution method, as well as the benefits to the flexibility and efficiency of a city logistics network of integrating several demand types and multimodal transportation networks into a single formulation.

To conclude, we mention three challenging research directions. The first concerns extending the problem setting to include, e.g., second-tier activities, alternate vehicle loading policies, and the associated formulations. The second targets solution methods for larger problem settings. Matheuristics appear promising as one could benefit from the well-studied knapsack problem results, as well as recent results on column-and-constraint generation methods (Zeng and Zhao, 2013). We note that developing efficient heuristic solution procedures would enable solving the problem for longer planning periods. Considering the uncertainty in the problem parameters makes up a third interesting research direction.

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# Notation

Notation	Description
Sets	
$ \begin{array}{c} t = 1, \dots, T \\ \mathcal{M} \\ \mathcal{E} \\ \mathcal{Z} \\ \mathcal{Z}(r) \\ \mathcal{T} (\mathcal{T}^m) \\ \mathcal{D} \\ \mathcal{D}^I, \mathcal{D}^O \\ \mathcal{R} \end{array} $	planning horizon set of transport modes set of city distribution centers set of satellites set of satellites visited on service $r$ set of urban-vehicle types (of mode $m$ ) set of demands set of inbound, outbound demands set of urban-vehicle services
$\begin{array}{c} \mathcal{R}(z,t) \ (\mathcal{R}(z,t,m)) \\ \mathcal{C}(r) \end{array}$	set of urban-vehicle services operating at time $t$ at satellite $z$ (on mode $m$ ) set of compartment services of urban-vehicle service $r$
Parameters	
$\begin{array}{c} n_{e\tau} \\ u_{\tau}^{c} \\ a_{zt} \\ b_{zt} \\ v_{d} \\ e_{r} \\ \tau_{r} \end{array}$	fleet size of urban-vehicle $\tau$ at city distribution center $e$ compartment capacity of urban-vehicle $\tau$ urban-vehicle limit at satellite $z$ in period $t$ (for mode $m$ ) loaded/unloaded volume limit at satellite $z$ in period $t$ volume of demand $d$ city distribution center of urban-vehicle service $r$ urban-vehicle type of urban-vehicle service $r$
Decision variables	
$\begin{array}{c} k_r \\ f_{de} \\ s_{dzr} \end{array}$	operating costs of urban-vehicle service $r$ costs for assigning demand $d$ to city distribution center $e$ costs for assigning demand $d$ to satellite $z$ on service $r$

Table 7: Notation

# Networks

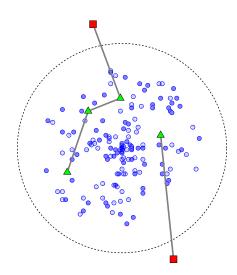


Figure 1: Network 1

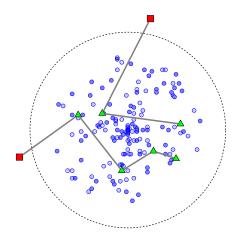


Figure 2: Network 2

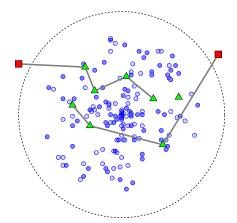


Figure 3: Network 3

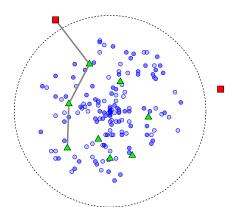


Figure 4: Network 4